OPEN

Board Meeting Summary Report
Multiple Sclerosis Society Board of Trustees

Meeting date: 14 April 2026
MS Society, Carriage House, 8 City North Place, London, N4 3FU
and via video conference

Present

Trustees	
Professor Sir Paul Curran	Chair of the MS Society
Emily Revess	Vice Chair
Nick Keveth	Treasurer
Bayan Mohajeri	Trustee
Chris Murray	Trustee
Dr Fiona Reddington	Trustee
Jason Jaspal	Trustee
Jon Paul Lynch	Trustee
Leah Mates	Trustee
Polly Williams	Trustee
Dr Shewly Choudhury	Trustee
Dr Stephanie Wright	Trustee

Council Chairs	
Mary Douglas	Scotland Council Chair
Philippa Donnelly	Northern Ireland Chair
Susannah Robinson	Wales Council Chair

Staff Attending	
Nick Moberly	Chief Executive
Vicky Annis	Executive Director - Corporate Services
Gavin Atkins	Executive Director - Services & Support
Dr Sarah Rawlings	Executive Director - Research & External Affairs
Ed Tait	Executive Director - Engagement & Income Generation

1. Opening Remarks

1.1. The Chair of the MS Society welcomed the Board and attendees to the meeting. Dr Fiona Reddington and Jon Paul Lynch were welcomed to their first meeting since being elected to the Board in January 2026.

2. Chief Executive's Report

2.1. The Chief Executive gave a report on progress that had been made on delivering impact for the MS community since the last Board meeting. The report included a summary of our financial performance in quarter 4 2026, and against key performance indicators for the delivery of core activities.

2.2. The Board approved the key indicators and milestones that would be used to measure our performance and the impact of our work in 2026.

3. Community Voice

3.1. The Board received a report on progress to strengthen our community voice work. A mapping exercise had been completed to understand how community voice informs our work. Recruitment was underway to appoint Trustees from Northern Ireland, Scotland, and Wales, who would bring experience of devolved political, health and social systems to the Board. A pilot online forum that would enable Trustees to hear directly from people affected by MS was in progress. The Board approved the proposed approach to strengthening our community voice work.

4. Nations Report

4.1. The Board received reports from the Country Directors on work within each nation in the areas of policy, public affairs, and campaigns; community development and support; volunteers and volunteer groups; and making our community voice heard through communications and media.

4.2. The Board also received reports from the Chairs of the National Councils. Members of the Cymru Council had met with the MS nurse in North Wales to discuss the need for more emotional support for newly diagnosed people. Scotland was in an election period, and ferries to and from the islands were currently out of action, impacting on people's ability to access services and support. An event would be held at Stormont next week to showcase the work and achievements of the MS Society in Northern Ireland over the past 70 years.

5. Committee Reports

5.1. The Board received a report on the Nominations & Remuneration Committee (NRC) meeting of 9 March 2026. NRC had completed its annual review of Board composition, skills and diversity, and had considered the Board Effectiveness Plan for 2026. They had considered Board recruitment plans for the year and had completed a review of pensions governance. They had agreed to recommend the proposed approach to strengthening our community voice work and the updated Rules & Standard Operating Procedures to the Board.

5.2. The Board received a report on the Strategic Implementation & Finance Committee (SIFC) meetings of 27 February and 24 March 2026. SIFC had approved the opening of two additional retail shops, and had reviewed the 2025 Performance Report, the Management Accounts to 31 December 2025, and the current financial position. They had considered progress against each area of the Transformation Programme, had received the quarterly Investment Report, and had reviewed the process and outcomes of the Investment Manager tender.

5.3. The Board received a report on the Audit & Risk Committee (ARC) meeting of 25 March 2026. ARC had considered the 2026 internal audit plan and undertaken a risk deep dive into strategic delivery and impact measurement. They had completed annual reviews of risk management, and of the Charity's internal financial controls, had reviewed an analysis of fraud risk, and had considered the new approach to procurement. They had approved an update to the Gifts & Hospitality Policy and agreed to recommend the Conflicts of Interests Policy & Procedure and Speaking Up (Whistleblowing) Policy & Procedure to the Board for approval.

6. Governance Matters

6.1. The Board approved changes to the Board Rules & Standard Operating Procedures to reflect the changes made to the MS Society Articles of Association in December 2026, to change the legal membership, board composition, and trustee terms.

6.2. The Board received a legal presentation that covered recent charity governance and policy changes, and a reminder of trustee duties, and health & safety, and safeguarding responsibilities.

6.3. The Board approved the Conflicts of Interests Policy & Procedure; Speaking Up (Whistleblowing) Policy & Procedure; and Investment Policy, which had been reviewed and updated on our standard schedule.

6.4. The Board completed annual reviews of the Register of Interests; the Strategic Risk Register, and the Annual Compliance Report, which covers data governance, health and safety, safeguarding, and complaints.

6.5. The Board reviewed the Scheme of Delegation Report, which is a standing item to ensure the Board has oversight of decisions delegated to sub-groups of the Board and taken between Board meetings.

7. Strategic Deep Dive – Stop MS

7.1. The Board undertook a deep dive into our Research Strategy, our research programme and key progress, current and future focus, our framework for measuring impact and performance, and research governance.